

# Savitribai Phule Pune University, Pune

Maharashtra, India



National Education Policy (NEP)-2020 Compliant Curriculum

Second Year Engineering

Open Electives for Semester III and Semester IV

(With effect from Academic Year 2023-24)



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Dear Students and Teachers,

Open elective courses, as per the National Education Policy (NEP), are courses chosen by students from disciplines outside their core program, promoting interdisciplinary learning and broadening their knowledge base. These elections allow students to explore diverse subjects and gain a more holistic education. The National Education Policy (NEP) 2020 in India places a strong emphasis on multidisciplinary education, and Open Electives (OE) are a key component in achieving this goal.

NEP 2020 empowers students with greater flexibility to choose their learning experiences. It's also enables students to select courses based on their interests, talents, and career goals, even if they are from a different faculty or department. A science student might take an OE in humanities or commerce, a commerce student in science or arts, and so on. This approach broadens their perspective and understanding.

The document lists the Open Electives offered to various programmes under the science and technology faculty, by other faculty including Science, Commerce, Management, Humanities or Inter-Disciplinary studies. Students can select any course from the list of the electives provided in the document. The overall NEP 2020 curriculum framework aims for a holistic education, integrating arts, crafts, humanities, games, sports, fitness, languages, literature, culture, and value education across all mathematics. OE contribute significantly to this integrated approach.

We hope that this curriculum will inspire students to become competent, professional, responsible citizens, and contributors to the technological advancement of society.



Dr. Vinod Kumar

ICET

Science and Technology

Central Board of Secondary Education

# Savitribai Phule Pune University, Pune



Maharashtra, India

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Semester - III

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## Open Elective - I

Course Code	Offering Faculty	Course Name
001 204	Commerce	Financial Accounting
001 208	Finance	Digital Finance
001 206	Management	Digital Marketing
001 207	Management	Digital Business
001 209	Management	Digital Business Technology
001 205	Management	Strategic Vision of Management
001 210	Science	Web Technology
001 211	Science	Cloud Technology
001 212	Management	Supply Chain Management
001 203	Commerce	Digital Manufacturing

With effect from Academic Year 2022-23

University of the South Africa		
BSC. 2204 - Financial Accounting		
Teaching /scheme	Credits	Examination Scheme
Theory : (3) Hours/Week	: 03	CEB : 1) Marks (2) Semester 2) Status

**Course Objectives:** The course aims to:

1. To build upon the foundational knowledge of financial accounting acquired in the first year.
2. To develop a deeper understanding of the theoretical underpinnings of financial reporting.
3. To equip students with the ability to apply accounting standards to complex business transactions.
4. To enable students to analyse and interpret financial statements for decision-making purposes.
5. To introduce students to specialised accounting topics relevant to various industries.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: Apply accounting principles and standards to account for fixed management.
- CO2: Analyse and apply accounting principles and standards to liabilities and equity.
- CO3: Prepare and analyse financial statements for various business entities, including Specialised Transactions.
- CO4: Evaluate the impact of different Accounting Methods on Financial Statements & Business Performance for informed Decision-Making.

Course Content
<b>Unit 1 - Accounting for Assets ( 67 Hours )</b>

**Property, Plant, and Equipment (PPE):** Acquisition, cost determination, and capitalisation. Depreciation methods (straight line, reducing balance, sum-of-years-digits), impairment of assets (cash tests and accounting treatment), Accounting for disposals and revaluations. Relevant Accounting Standards (SI 18, SI 19).

**Inventory:** Inventory costing methods (FIFO, LIFO, weighted average), Lower of cost or net realisable value (LCNRV), Inventory systems (periodic and perpetual), Relevant Accounting Standards (AS 2, SI 2).

**Intangible Assets:** Recognition, measurement, and amortisation of intangible assets (patents, trademarks, goodwill, etc.), Impairment of intangible assets, Accounting for research and development costs (SI 20, SI 38, SI 31).

<b>Unit 2 - Accounting for Liabilities and Equity ( 67 Hours )</b>
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**Liabilities:** Accounting for current liabilities (accounts payable, short-term debt), Accounting for long-term liabilities (bonds payable, loans). Concepts of provisions, contingencies, and contingent assets (e.g., AS 29, SI 27).

equity: share capital: Types of shares, issue, forfeiture, and return of shares, Accounting for share issue, buyback, and bonus shares: Dividends: Types, declaration, and payment.

#### Unit III - Corporate Accounting - 100 Hours

Accounting for share capital and debentures, Preparation of company final accounts: Introduction to cash flow statements: Basic concepts and preparation as per M 3 of ICAI, Understanding and accounting for share buyback, Accounting for bonus shares and rights issue, Introduction to reserves and fund-dividends.

Branch Accounting: Accounting for dependent branches, Accounting for independent branches and subsidiaries.

Lease Accounting: Types of leases (Operating and Finance lease), Accounting treatment for operating and finance leases.

#### Unit IV - Special Accounting Topics - 50 Hours

Objectives of financial statement analysis, Tools and techniques of financial statement analysis: Horizontal analysis: Trend analysis, Vertical analysis (common size statement).

Ratio analysis: Liquidity, solvency, profitability and efficiency ratios. Interpretation of financial statements.

Limitations of financial statement analysis: Historical cost concept, Use of estimates, Impact of different accounting policies, Limited information about non-financial factors, Potential for manipulation.

#### Learning Resources

##### Text Books:

1. V.K. Misra and S.K. Mishra, 'Advanced Accounting' 11th Edition, S. Chand and Company.
2. P.L. Gupta and M. Bhatnagar, 'Corporate Accounting', CAI Edition, S. Chand and Company.

##### Reference Books:

1. Subramanyam and VMA, 'Financial Statement Analysis handbook', Aditya publication.
2. Benjamin Graham and Charles McCall, 'Interpretation of Financial Statements', Harper Business.
3. Relevant Accounting Standards issued by ICAI/ IASB.

##### MOOC - NPTEL/YouTube Links:

1. Analysis of Chartered Accountants of India (CAI) - <https://www.cai.org/>
2. International Accounting Standards Board (IASB) - <https://www.iasb.org/>
3. Securities and Exchange Board of India (SEBI) - <https://www.sebi.gov.in/>
4. Financial Accounting Standards Board (FASB) - <https://www.fasb.org/>
5. Accounting Tools - <https://www.accountingtools.com/>

Sri Lanka Open University		
C01: 2208 : Digital Finance		
Enrolling Scheme	Credits	Examination Scheme
Thery: 03 Hours/Week	03	C01: 21 Marks 03d Semester: 21 Marks

**Prerequisite Content, if any:**

1. Basic Finance and Economics
2. Cyber security & Digital Payments

**Course Objectives:** The course aims to

1. The evolution of digital finance and the influence of big data on financial systems.
2. Digital payment ecosystems and ongoing transformations in digital banking.
3. Core concepts of Blockchain, cryptocurrencies, and Decentralized Finance.
4. Application of AI, machine learning, and analytics in financial services.
5. Cybersecurity concerns, financial risk factors, and regulatory developments in digital finance.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: Explain the factors of digital finance, big data, and regulatory frameworks
- CO2: Analyze digital payments, FinTech trends, and online banking models.
- CO3: Illustrate Blockchain, cryptocurrencies, and DeFi systems.
- CO4: Illustrate the role of AI/ML for financial analysis.
- CO5: Apply cybersecurity and compliance strategies for digital finance.

Course Content
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<b>Unit 1 : Digital Finance Fundamentals &amp; Big Data ( 07 Hours )</b>
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**Evolution & Fundamentals of Digital Finance:** Evolution of digital finance and the shift from traditional to digital systems. Introduction to FinTech and technological transformation in financial services. Overview of regulatory frameworks and compliance in the digital era.

**The Rise of Big Data in Finance:** Role of big data in shaping financial decision-making and risk management. Leveraging data science for personalization and modern financial services.

**Case Study:** IBM's Bank Digital Transformation

<b>Unit 2 : Digital Payment Systems &amp; Digital Banking Transformations ( 07 Hours )</b>
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**Digital Payment Ecosystems:** Evolution, systems and significance of payment systems (B2C, B2B, P2P, M2P, M2M, QR, mobile wallets, contactless payments), evolution of e-wallet functioning payment systems and the role of banks.

**FinTech Innovations & Disruption:** FinTech startups, challenger banks, and peer-to-peer lending models. FinTech application areas: lending, wealth, insurance, trading, wealth, and compliance. Regulatory guidelines (e.g., FID guidelines) and risks associated with new payment models. The future of digital banking: How traditional banks are adapting and the rise of neo-banks, digital banking trends and evolving customer expectations.

**Case Study:** Unified Payments Interface (UPI) in India

**Unit III - Blockchain, Cryptocurrencies & Decentralized Finance (18 Hours)**

**Blockchain Technology:** Fundamentals of blockchain and underlying cryptographic techniques, smart contracts and decentralized finance (DeFi) applications. **Cryptocurrencies & Digital Assets:** Overview and evolution of cryptocurrencies (Bitcoin, Ethereum, etc.), Central Bank Digital Currencies (CBDCs) and other emerging digital assets. **Advanced Applications & Case Studies:** Impact of blockchain on payments, trading, and financial institutions; Real-world case studies and disruptive potential in global finance.

Case study: The Saudi Dollar (Sulthani) (2022)

**Unit IV - Artificial Intelligence, Machine Learning & Financial Analytics (18 Hours)**

**AI & Machine Learning in Finance:** Predictive analytics in stock markets, trading, and algorithms; High-frequency trading. Credit risk analysis and automated decision-making using ML.

**Data Analytics & Financial Applications:** Data mining, cleaning, processing, and visualization for financial data. Sentiment analysis and AI-driven portfolio management.

**Practical Projects & Case Studies:** Hands-on projects: building stock price prediction models, fraud detection systems, and credit score prediction models; Real-world applications in digital trading and wealth management.

Case study: Ethical programming using (Microsoft, 2022)

**Learning Resources****Text Books**

1. V. Illiano, *Digital Finance: Big Data, Blockchain, and the Future of Financial Services*, 1st ed. Hoboken, NJ, USA: Wiley, 2021.
2. J. H. Im, Y. Jeilly, *Introduction to FinTech*, 1st ed. Kuala Lumpur, Pearson Publications, 2018
3. D. Tapscott and A. Ticoll, *The Blockchain Revolution: How the Technology Behind Bitcoin and Other Cryptocurrencies is Changing the World*, 1st ed. New York, NY, USA: Harper Business, 2018.
4. M. López de Prado, *Machine Learning for Asset Managers*, 1st ed. Cambridge, UK: Cambridge University Press, 2020.
5. FinTech: The Impact and Role of Financial Technology' by Frank R. Field, Wiley publications, 1st edition.

**Reference Books:**

1. R. Illiano, *Future Money: Finance, AI and Web3*, London, UK: Routledge, 2020.
2. V. Iljitsch, *Artificial Intelligence in Finance: A Python-based Guide*, 1st ed. Birmingham, UK, UK: O'Reilly Media, 2020.
3. M. López de Prado, *Advances in Financial Machine Learning*, 1st ed. Hoboken, NJ, USA: Wiley, 2018.
4. S. Chhabra and J. Sarbora, *The FINTECH book: The Financial Technology Handbook for Investors, Entrepreneurs, and Visionaries*, 1st ed. Hoboken, NJ, USA: Wiley, 2018.
5. D. Decker, *Blockchain Basics: A Non-Technical Introduction in 21 Steps*, 1st ed. Berkeley, CA, USA: Apress, 2017.
6. B. Hearn, *Digital Finance: Beyond Bitcoin and Unleashing the Real Potential of Blockchain*, 1st ed. Hoboken, NJ, USA: Wiley, 2020.



Sri Lanka Plant Protection University		
DIPLOMA IN DIGITAL MARKETING		
Qualifying Scheme	Credits	Examination Scheme
Theory: 03 Hours/Week	03	CEI : 15 Marks (End Semester 15 Marks)

Component Course : Information and Cyber Security Laboratory

Course Objectives: The course aims to:

1. To understand the basic Concepts of Digital marketing and the real may be successful digital marketing examples.
2. To learn the importance of Social Media Platforms importance in Digital Marketing
3. To understand the technological importance of Search Engine Optimization (SEO)

Course Outcomes: Upon successful completion of this course, students will be able to:

- CO1: Understand the basic Concepts of Digital marketing
- CO2: Apply digital marketing tools for suitable applications
- CO3: Examine the various social media and design Advertising campaigns
- CO4: Learn search engine optimization (SEO) techniques and apply it for suitable applications to various page views.
- CO5 : Analyse social media advertising platforms

Course Content
<b>Unit 1 - Introduction to Digital Marketing ( 07 Hours )</b>
Fundamentals of Digital marketing & its significance, Traditional marketing Vs Digital Marketing, Evolution of Digital Marketing, Digital Marketing landscape, Key Issues, The Digital wave in India, Digital marketing Strategy- Customer Decision journey (Digital advertising Market in India, Skills in Digital Marketing, Digital marketing Plan.
<b>Unit 2 - Digital Marketing Terminology ( 07 Hours )</b>
Terminology used in Digital Marketing, PP and online marketing through social media, Social Media Marketing, Google web master and analytics overview, Email Marketing, Mobile Marketing, Display advertising, Paying Model, Different type of ad task, Display advertising terminology, type of display ads, Different ad formats
<b>Unit 3 - Social Media Marketing (08 Hours)</b>
Fundamentals of Social Media Marketing & its importance, Benefits of Social media Marketing, Essential Marketing- Facebook for business, Facebook Insights, Different types of Ad formats, setting up Facebook Advertising Account, Facebook audience & types, Creating Facebook Advertising campaigns, Facebook Ads; Apps, Like, Hashtag
<b>Unit 4 - Search Engine Optimization (SEO) (08 Hours)</b>
Introduction to SEO, How search engine works, SEO Phases (History of SEO), How SEO Works, Googlebot (Crawl-Crawler), Types of SEO techniques, Keyword Planner tool Social media Search Video Creation & Submission, Malwareware, SEO metrics, Google search Page
Learning Resources
Text Books:

1. V. Abuj, *Digital Marketing*, Oxford University Press

2. D. Ryan, T. Jones, "Understanding Digital Marketing Strategies for Engaging the Digital Generation", *Emerging Publications*, 2nd Edition

3. Clancy Kama, Steve Kama, "Digital Marketing", *Emerging Publications*, 2nd Edition

**Reference books:**

1. H. Ammar, S. Jones, "Quick web Digital Marketing", *Emerging Publications*, 1st Year Press

2. Susan Gupta, "Digital Marketing", *Mc Graw Hill* (3rd Edition)

Savitriba Phule Pune University		
UG: BBA : Digital Business		
Enrolling Scheme	Credits	Examination Scheme
Theory : 03 Hours/Week	03	CG : 2 Marks End Semester : 2 Marks

**Course Objectives:** The course aims to

1. To analyse digital technologies' impact on business models.
2. To evaluate emerging platforms like AI and Blockchain, create innovative digital solutions.
3. To apply data analytics for strategic decisions, and assess ethical and sustainability challenges in digital business.

**Course Outcome:** Upon successful completion of this course, students will be able to:

- CO1 - Understand the digital economy's overall impact
- CO2 - Apply digital strategies practically
- CO3 - Use analytics skills for digital business
- CO4 - Develop critical thinking to solve digital business challenges, and address ethical, legal, and sustainability issues responsibly, ensuring readiness for diverse roles in the digital business landscape.

Course Content
<b>Unit 1 - Foundations of Digital Business (100 Hours)</b>

Overview of the Digital Economy and Society, Digital Transformation and its Impact, The Digital Enterprise - Strategies and Characteristics, Online and Hybrid Communities, Defining Digital Business- Scope and Features, Emerging Platforms - AI/VR/AR Metaverses, Blockchain-Based Systems, Metaverse Commerce, 5 Business Models - B2B, B2C, C2C, B2E, Hybrid Models, Integration of Physical and Digital Marketing, Web 3.0 and Decentralized Platforms, Drivers - Scalability, Data Analytics, Automation, AI, Immersive - Global Reach, Personalization, IP/Privacy Limitations - Cybersecurity Risks, Digital Divide, Impact on Business, Consumer, Government, Society

**Case Study :**

1. Amazon's Digital Ecosystem: How Amazon integrates AI-driven recommendations, cloud computing (AWS), and marketplace strategies to dominate e-commerce.
2. Nike's Digital Transformation: Leveraging data analytics and direct-to-consumer (DTC) models to reduce inventory requirements via the Nike i app.

<b>Unit 2 - Mobile, Social, and IoT-Driven Commerce (87 Hours)</b>
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Mobile Commerce - Evolution, Applications, 3G Impact, Mobile Marketing - Location-Based Advertising, In-App Purchases, Mobile Wallets - Social Commerce - Social Media Marketplaces, Influencer Marketing, Live Streaming Commerce, Social Business Networks - Enterprise Collaboration Tools, Big Data Analytics - Benefits - Customer Engagement, Personalized Campaigns - Privacy Concerns, Platform Dependence, Summit of Things 5G - Smart Supply Chain, Smart Cities, Healthcare, IoT Applications - Connected Homes, Predictive Maintenance, Edge Computing, Wearables

**Case Study :**

1. Starbucks Mobile App: Use of mobile payments and loyalty programs to drive customer retention and sales through personalized offers.

1. Amazon's tail strategy: Integration of ML in smart home devices and warehouses to create a seamless experience for customers.

#### Unit 8: Digital Business Ecosystem (80 Hours)

Digital Commerce Mechanisms - Online Purchasing, E-Marketplaces, Digital Twins, Types - B2B, B2C, C2C, Multi-sided Platforms, Distribution, Recommendation, Platform Economy, Content Mechanisms - Webinars, Mills, Forums, Mobile apps, Voice Commerce, Intermediaries - Aggregators, Curators, Middleware Solutions - Services Catalogs, Search Engines, Recommendation Systems, Shipping Labels, Auctions - E-auctions, Algorithmic Pricing, Supply Chains - Blockchain, 3D Printing, Just in Time Delivery, Digital Payments - Mobile Payments, Digital Wallets, Cryptocurrencies, QR Codes, Security Privacy, Ethical Issues

##### Case study:

1. Alibaba's E-Marketplace: How Alibaba uses its platform to connect buyers and sellers globally leveraging its data for supply chain transparency.
2. eBay's Dynamic Pricing: Implementation of a machine and algorithmic pricing to optimize sales revenue and buyer experience.

#### Unit 9: Digital Business Applications (80 Hours)

Electronic Reading - EIT, Open Access Reading, AI-driven Personalization, Social Shopping - User Generated Content, Social Proof, Reviews, Drivers - Health - E-Ranking, Mobile Ranking, Healthcare, Insurance, Open Banking, Apple's - Digital Government - Smart Cities, E-Governance, Data-Driven Policy Making, Digital Public Services, AI Learning and EdTech - Online Platforms, Corporate Training, Gamification, VR/AR in Education, Digital Content - Streaming Services, Podcasts, Content Monetization.

##### Case study:

1. Amazon's Health Integration: How Amazon uses mobile health and open banking to challenge traditional financial institutions.
2. Coursera's EdTech Growth: Leveraging online platforms and personalization to deliver scalable education globally.

#### Learning Resources

##### Text Books

1. 'Digital Business and E-commerce Management' by Eric Chesky, Tracy Simpson, and David Filmonstein (2nd, 7th Edition, Pearson, 2019)
2. 'E-commerce 2021: Business, Technology, and Society' by Kenneth C. Louden and Carol Orlikows Turner, 10th Edition, Pearson, 2021
3. 'Platform Revolution: How Networked Markets are Transforming the Economy' by Geoffrey A. Parker, Marshall W. Van Alstyn, and Jaapop Paul Choudhry, W.W. Norton & Company, 2016
4. 'Mobile Commerce: Opportunities, Applications, and Technologies' by Paul King, Cengage Learning Press, 2020.

##### Reference Books:

1. 'Social Commerce: Marketing, Technology and Management' by Steve Taiton, Jody White, David King, and Lee Fildes, Springer, 2018.

1. 'Disrupt: The Technology Driving Disruption in the Financial Services Industry' by Peter S. Agremonian, IBC Press, 2019.
2. 'The Future of Learning: A Guide to the Digital Age' by Cathy N. Davidson, MIT Press, 2022.
3. 'Digital Health: Understanding the Benefits and Challenges' by Eric G. Berube, Oxford University Press, 2021.
4. 'Smartness in the Digital Age: Media, Technology, and Culture' by Robert C. Taylor, Bloomsbury Academic, 2020.

#### E-books

1. 'The Lean Marketplace: A Practical Guide to Building a Successful Value Marketplace Business' by John Matkovic and Orinobal Graca, Lean Marketplace Press, 2020.

#### MOOC / NPTEL / YouTube links

1. [https://onlinecourses.nptel.ac.in/npt22\\_99999/preview](https://onlinecourses.nptel.ac.in/npt22_99999/preview)

Enabling Scheme	Credits	Examination Scheme
Theory: 03 Hours/Week	03	CET : 1.5 Marks (and Semester 2, Studio)

**Course Objectives:** The course aims to:

1. To UNDERSTAND digital transformation and its impact on business
2. To UNDERSTAND digital business model innovation, learn Through Real World Case Studies
3. To UNDERSTAND how government supports to enhance digital business.
4. To APPLY digital marketing strategies (SEO, social media), and emerging tech (AI, IoT)

**Course Outcomes:** Upon successful completion of the course, students will be able to:

- CO1 UNDERSTAND the concept of Digitalization, Impact of Digital Marketing processes, and strategies.
- CO2 UNDERSTAND Digital business models using case studies.
- CO3 EMPLOYMENT basic government rules in business workflows.
- CO4 UNDERSTAND the role of Technology in Strategy and Evaluate its commercial Platforms.

#### Course Contents

##### Unit 1 - Introduction to Digital Business (07 Hours)

Introduction to digitalization, impact of digitalization on business, social media marketing, digital business models, concept of digital marketing and its impact, digital strategy and innovation.

**Case Study:** Sell products online via platforms like Amazon, Flipkart, and Shopify, tracking global customer M/V

##### Unit 2 - Digital Business Model (07 Hours)

Introduction to digital business model innovation, key drivers of digital business model innovation, types of digital business model, case study on anyone interested business organization.

**Case study:** Subscription based on training, original content production, personalized recommendations using AI

##### Unit 3 - Business Automation and Cyber Security (08 Hours)

Introduction to Automation in Digital Business, Role of Automation, Automation Technologies, Automation Implementation and Integration, Impact of Automation on Digital Business, Introduction to Cyber security, Cyber security Maturity and Risk Mitigation.

**Case study:**

##### Unit 4 - Emerging Tech and Interoperability (08 Hours)

Role of technology in modern strategy, Digital marketing technologies: (SEO, social media, email Marketing) e-commerce platforms and tools (Shopify, WooCommerce, etc.), Introduction to AI, IoT, and Blockchain in strategy.

**Case study:** Automate tasks, analyze data, personalize user experience, and develop smart products.

##### Learning Resources

##### Text Books:

1. Stephenie Hammond, "Digital Marketing All in One for Students".
2. Prady Thomas, "Digital India: Understanding Information, Communication and Social Change".
3. George Steinmetz, Hilary Sumner, and Andrew McAfee, "Leading Digital: Turning Technology into Business Transformation", Harvard Business Press.
4. Anand Bharad, "Digital Marketing", available publication.

Savitriba Phule Pune University		
BBA 2209 : Personal Financial Management		
Enrolling Scheme	Credits	Examination Scheme
Theory : 03 Hours/Week	03	CGPA : 11 Marks (and Semester 2, Marks)

Course Objectives: The course aims to:

1. Introduce students to essential concepts of personal finance, budgeting, and savings.
2. Equip students with knowledge of banking, credit, and responsible borrowing.
3. Enable students to understand and evaluate investment and insurance options.
4. Foster informed financial decision-making for better financial security.

Course Outcomes: Upon successful completion of the course, students will be able to:

- CO1. Create a personal budget and set realistic financial goals.
- CO2. Use and utilize banking services and credit facilities securely.
- CO3. Identify and evaluate appropriate saving and investment options.
- CO4. Apply basic tax planning and insurance knowledge for better financial stability.

#### Course Content

##### Unit I: Introduction to Personal Finance and Budgeting ( 07 Hours )

- a) Importance and scope of personal financial management
- b) Financial goal setting: short term, medium term, and long term goals
- c) Financial income and expenditure planning
- d) Budgeting techniques and making wise financial and digital
- e) Emergency fund planning
- f) Understanding financial discipline and behavioral aspects of money

##### Unit II: Banking, Credit, and Digital Finance ( 07 Hours )

- a) Basis of banking: types of accounts, bank statements, interest
- b) Digital banking tools: UPI, NEFT, RTGS, mobile banking, a wallet
- c) Credit and debit cards: responsible use and differences
- d) Loans: student, personal, and vehicle loans
- e) Credit score: concept, importance, and factors
- f) Digital assets: phishing, fraud prevention, and other hygiene

##### Unit III: Saving and Investment Options (08 Hours)

- a) Importance of saving and types of saving schemes (FD, RD, PFY, etc.)
- b) Introduction to investment: risk vs. return
- c) Overview of mutual funds and SIPs
- d) Concept of compounding and time value of money
- e) Investment avenues: gold, real estate, stock market (basic concepts only)
- f) Introduction to financial planning approaches

##### Unit IV: Insurance, Tax Basics, and Retirement Planning (08 Hours)

- a) Concepts and types of insurance: life, health, and general
- b) Insurance and claims: processes and importance

- i) Status of income tax: Slabs, IPR, and tax saving instruments
- ii) Retirement planning: PPF, NPS, and pension schemes
- iii) Taxation: Mutual Funds and safety tips
- iv) Ethical financial behaviour and long term wealth planning

#### Learning Resources

##### Text Books:

1. Introduction to Personal Finance – C. Kapurani (Hemchaya Publishing House)
2. Financial Planning – R.J. Ramon (United Publishers)
3. Personal Finance in India – B. Anwarul, Concept Learning

##### Reference books:

1. Personal Finance by Jack R. Kapoor, Jas B. Dhillon and Robert J. Douglas, The McGraw Hill Publishing Company Ltd, New Delhi.
2. Financial Literation by Reserve Bank of India – RBI.org.
3. Personal Finance columns in The Economic Times, The Business Line and Financial Express (Daily News Papers).
4. Information Disclosures of Post Offices: Stocks, Mutual Funds, Insurance Companies

##### Web links :

1. Investopedia, Money control
2. SIP calculator: credit card choicer (CIBIL, etc)
3. LIT demo app (Google Play / Download for practice)
4. Income Taxon: IIT, NIT, IIM, IIS, IITM, IIMB etc.

##### MOOC/UNSWAM/WPTEL Courses:

1. Behavioural and Personal Finance: Course

Savitriba Phule Pune University		
UGL 220C : Wine Technology		
Enrolling Scheme	Credits	Examination Scheme
Theory : 03 Hours/Week	03	UGL : 11 Marks (End Semester 2, Month)

**Course Objectives:** The course aims to:

1. Understand the history, classification, and global significance of wine.
2. Explain the wine production process from grape harvesting to aging and bottling.
3. Analyze the economic impact, trade dynamics, and marketing strategies of the wine industry.
4. Explore emerging trends, sustainability practices, and career opportunities in wine making.

**Learning Outcomes:** Upon successful completion of this course, students will be able to:

- UO1: Demonstrate knowledge of winemaking techniques, fermentation and maturation.
- UO2: Assess grape varieties, wine quality factors, profiles and its different wine types.
- UO3: Identify factors in the sensory and quality aspects of wine production, including the sensory start and storage in containers.
- UO4: Discuss wine business strategies, market trends, and consumer preferences.

Course Content
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#### Unit I Introduction to Wine, Winemaking and viticulture - 108 Hours |

Introduction to different beverages, concept of wine, health benefits of wine, History & Evolution of Winemaking Major Wine Producing Regions, Wine Classification & Types (Red, White, Rosé, sparkling, fortified), Basic Winemaking Process and important terminology of wine, Importance of Grapes in Winemaking, Grape Harvest & their impact on Wine Quality Global Wine Industry Overview

#### Unit II - Wine Production & Technology (108 Hours )

Wine Making Process I (Pre-fermentation): Harvesting of grapes, crushing, preparation and clarification of must, maceration, Wine Making Process II (Fermentation process): Concept of fermentation, types and parts of fermenter, parameters affecting fermentation, Wine Making Process III (Post-fermentation): Wine stabilization and aging of wine, barrel aging and maturation in both, malolactic conversion, blending and cellar system.

#### Unit III - Sensory Analysis & Quality Control - 187 Hours

Sensory evaluation and terminology, Human sensory organs and perception, Sensory Attributes of Wine – Appearance, Aroma, Mouth Feel. Methods Selection and Preparation for wine tasting. Storage and Handling of wine. Types of sensory wine: Discrimination, Analysis, Hedonic. Common Off Flavors and Defects in wine.

#### Unit IV - Wine Economics & Trade - 187 Hours

Role of Wine in Hospitality & Tourism, Wine Tourism Development & Business Models, Global Wine Market Trends, Career Opportunities in the Wine Industry

#### Learning Resources

#### Text Books:

1. Ronald J. Jackson (2004) *Wise Teaching a professional handbook*
2. Sara C. Jackson (2005) *Wise women principles practices & perceptions*
3. Voss, Richard p (1997) *Wise Appraisals*
4. Emily Hyman (1993) *The joys of wise*
5. Gary W. Nefflein, Kenneth Englund, Barry H. Gross (and V. Barry (1998) *Wise Analysis and Practices*

Sri Lanka Plant Free University		
DIP 2021 Dairy Technology		
Module / course	Credits	Examination Scheme
Theory: 03 Hours/Week	03	CGE : 1, Marks (and Semester 2, Marks)

**Course Objectives:** The course aims to:

1. Equip the students with the knowledge and professional skills necessary to understand and apply principles of milk and milk processing in Dairy industry
2. Increase the knowledge and importance of quality control and preservation in Dairy industry.
3. Make aware of milk spoilage and prevention techniques used in dairy industry.
4. Discuss important case studies in dairy industry.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: Acquire the knowledge about the opportunities in dairy field.
- CO2: Develop skills of milk and milk product processing
- CO3: Understand the causes of milk spoilage, various preservation techniques quality standards in dairy industry
- CO4: Acquire the knowledge and present case studies based on important aspects in dairy industry.

Course Content
<b>Unit 1 - Livestock diversity and its Management: ( 07 Hours )</b>

Livestock diversity in milk and its importance Role of livestock in agriculture: Substrata of life and milk Characteristics of ideal dairy farm Management of milking animals: Animal health management and its impact on milk quality Milking systems and hygiene: milk production

<b>Unit 2 - Milk Process Technology: ( 07 Hours )</b>
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Microbial spoilage of milk and its prevention Delivery methods of raw milk and its impact on milk quality Method of Sampling of raw milk. Quality assessment of raw milk Sterilizing of milk and its significance: cooling, separation, standardization, homogenization and pasteurization and its types Type of milk and its production: pasteurized, standardized, cream, double cream, flavored milk. Production of milk products: Yogurt, butter, buttermilk, paneer, Dairy plant hygiene and sanitation, disposal of dairy waste

<b>Unit 3 - Quality Assessment of Milk: (08 Hours)</b>
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Sampling of milk and milk products by microorganisms and its control, Different packaging Methods, Importance of packaging in milk and milk product preservation (quality assurance of dairy product: Quality assurance ISO 9000:2000) and best milk system (AMTF) Quality assessment of milk detection of adulteration

Case study: The most effective ways of packing milk and the types of paper used and quality check

<b>Unit 4 - Case Studies in Dairy Technology: (08 Hours)</b>
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Case study: Home Cheese and butter technology and business Model; Ice cream and frozen desserts, Packaging of Dairy products, Refrigeration and Air conditioning, From National Characteristics

## Learning Resources

### Text Books:

1. *Challenges of Dairy Technology* - Subramaniam, Oxford University Press, 2010
2. *Technology of Milk processing* - Shan-DA and Pabhanambhan, CBS, New Delhi.
3. *Principles of Dairy Processing* - J. S. Warren, Wiley Eastern Ltd, New Delhi.
4. *A Text book of Dairy Engineering* - C.N. Hall
5. *Engineering for Dairy and Food Products* - I.M. Pandey
6. *Food Engineering and Dairy Technology* - Ing. K.H. Koster
7. *Modern Dairy Technology Vol I & II*, R.A. Robinson
8. *Dairy Technology and Engineering*, Cooper and Hall
9. *Dairy Processing Technology*, Ingals, R.P.S (2002)
10. Robinson, R.A. (1990) *Dairy Microbiology, The microbiology of milk*, Applied Science publishers, London.
11. *Practical Milk Chemistry (PMLC)*, Porter R., Harshbarger J. H., 1990 *Milk and milk products: for Food Science*, 3rd Edition, Chapman
12. *Fundamentals of Dairy Microbiology* - J.B. Freyman

Savitriba Phule Pune University		
B.E. 2nd : Supply Chain Management		
Building /Section	Credits	Examination Scheme
Theory : 03 Hours/Week	03	CGPA : 11 Marks (and Semester 21 Marks)

Course Objectives: The course aims to:

1. To gain an understanding of how supply chain structures work for smooth operations.
2. To become familiar with flow of supply chain and its management.
3. To study the supply chain management building blocks.
4. To study the customer requirements and required services.

Course Outcomes: Upon successful completion of this course, students will be able to:

- CO1: Describe the structure of Supply Chain Management
- CO2: Identify the various flows in real world supply chain
- CO3: Understand the Key Operational Aspects in Supply Chain Management
- CO4: Understand the relationship between Customer Value and Supply Chain Management

#### Course Contents

##### Unit 1: Supply Chain Structure & Flow (07 Hours)

Unit from enterprise to network, structure of a SC, Push based SC, Pull based SC, Handoff between Push & Pull, identifying appropriate Push & Pull strategy for B, Customization & cost control SC, Agile, Forward & Reverse SC, Product, Service, Information, Funds, Demand, Physical flows in Supply chain & Government direction

##### Unit 2: Total Supply Chain management (07 Hours)

Business language – strong focus Shift from Operations to Services, Impact of globalization & technological evolution, shift from linear SC to collaborative networks, power shifts in the SC, demands for flexibility of partnerships, cost competitiveness, growth in sourcing.

##### Unit 3: Supply Chain management Building Blocks (08 Hours)

Overview of customer base & demand, resources & capacity management, procurement & supplier base, inventory management, operations management, distribution management in SCM

##### Unit 4: Customer Value (08 Hours)

Engagement customer, Customer based Marketing & SC service outputs, customer service – availability, operational performance, reliability, Customer satisfaction – customer expects time, on sourcing customer relationships, Evaluation of customer satisfaction, Customer success – achieving customer success, value added services, customer value requirements mapping

##### Learning Resources

##### Text Books:

1. Supply Chain & Logistics Management, Rameshwar, Chon & Cooper, Tata Mcgraw Hill
2. Designing & Managing the SC – Concepts, Strategies & Case studies (1st, 2nd, 3rd, 4th, 5th, 6th, 7th, 8th, 9th, 10th, 11th, 12th, 13th, 14th, 15th, 16th, 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, 25th, 26th, 27th, 28th, 29th, 30th, 31st, 32nd, 33rd, 34th, 35th, 36th, 37th, 38th, 39th, 40th, 41st, 42nd, 43rd, 44th, 45th, 46th, 47th, 48th, 49th, 50th, 51st, 52nd, 53rd, 54th, 55th, 56th, 57th, 58th, 59th, 60th, 61st, 62nd, 63rd, 64th, 65th, 66th, 67th, 68th, 69th, 70th, 71st, 72nd, 73rd, 74th, 75th, 76th, 77th, 78th, 79th, 80th, 81st, 82nd, 83rd, 84th, 85th, 86th, 87th, 88th, 89th, 90th, 91st, 92nd, 93rd, 94th, 95th, 96th, 97th, 98th, 99th, 100th, 101st, 102nd, 103rd, 104th, 105th, 106th, 107th, 108th, 109th, 110th, 111th, 112th, 113th, 114th, 115th, 116th, 117th, 118th, 119th, 120th, 121st, 122nd, 123rd, 124th, 125th, 126th, 127th, 128th, 129th, 130th, 131st, 132nd, 133rd, 134th, 135th, 136th, 137th, 138th, 139th, 140th, 141st, 142nd, 143rd, 144th, 145th, 146th, 147th, 148th, 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Reference Books:

1. Supply Chain Management: Process, System & Practice, Chandrasekaran, Oxford
2. Total Supply Chain Management, Ross & Wright, Elsevier
3. Logistics Management & Strategy, Harrison and van Hook, Pearson India
4. Supply Chain Management, Masters, Prentice Hall
5. Logistics Management: The Supply-Chain Imperative, Vaidya Gopin, Pearson Education

Sri Lanka Polytechnic University		
DIPLOMA IN Digital Manufacturing		
Module / Course	Credits	Prerequisite / Notes
Theory: 03 Hours/Week	03	CGP: 11 Maths (and Semester 2, Maths)

**Course Objectives:** The course aims to:

1. To understand the basic concepts modern digital factories and their design.
2. To understand digital twin technology and its applications.
3. To understand engineering knowledge management and its applications.
4. To analyze the supply chain strategies and realize its role for digital manufacturing.

**Course Outcomes:** Upon successful completion of the course, students will be able to:

- CO1: Understand the fundamentals of digital manufacturing, concept design of 3D digital factory.
- CO2: Description on digital twin, its implementation and cyber-physical integration.
- CO3: Develop concept of engineering knowledge management along with case studies.
- CO4: Conceptualize business models and supply chain strategies, different security systems.

Course Content
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#### Unit 1 - 3D Digital Factories ( 07 Hours )

The process of 3D Digital Factories, fabricating digital things and new workflows, 3D additive printing, An integration of operational and information technologies, Conceptual design of a 3D digital factory.

#### Unit 2 - Digital Twin Technology ( 07 Hours )

Production planning and scheduling in a smart factory, Concepts of Digital twin, Cyber-physical integration, Implementing digital twin, Industrial case studies, Smart production resource allocation.

#### Unit 3 - Engineering Knowledge Management ( 06 Hours )

Knowledge discovery and extraction, Knowledge representation and reasoning, Construction of the industrial knowledge graph, Knowledge graph enabled knowledge engineering, Industrial case studies.

#### Unit 4 - Business Models, Supply Chain Strategy and Security Aspects ( 06 Hours )

Business models for the new enterprise, Supply chain strategies, Additive manufacturing and supply chain resiliency, Design customization and optimization, Risks and threats to distributed digital manufacturing, Modern security for digital manufacturing.

#### Learning Resources

##### Text Books

1. Chandrasekar B. Patel (Editor), Chen Jinchao Chen (Editor), "Digital Manufacturing: Key Elements of a Digital Factory Overview - Health, Science Division, 2021
2. Z. Zhang B. "The real book to Digital Manufacturing", Springer Nature, India, 2021.



# Savitribai Phule Pune University, Pune



Maharashtra, India

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Semester - IV

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## Open Elective - II

Course Code	Offering Faculty	Course Name
OE-221A	Interdisciplinary Studies	Project Management
OE-221B	Science	Optimization Schemes
OE-221C	Management	Principles and Practices of Management
OE-221D	Commerce	Financial Management
OE-221E	Management	Business Forecasts for Rural Development
OE-221F	Science	Nanoscience and Nanotechnology
OE-221G	Interdisciplinary Studies	Industrial Organization Management
OE-221H	Science	Statistical Analysis
OE-221I	Interdisciplinary Studies	Waste Incineration

With effect from Academic Year 2023-24

Overseas Study From University		
CWL 2118 : Project Management		
Teaching /scheme	Credits	Examination Scheme
Theory : 03 Hours/Week	: 03	CEI : 11 Marks, CSE Semester : 21 Marks

Prerequisite Courses, if any:

1. Programming and Problem Solving

Course Objectives: Students will be familiarized with

1. Fundamental principles of project management
2. Project planning, organizing, and controlling the project
3. Skills in project scheduling, budgeting, and resource allocation
4. Risk management, quality control, and stakeholder management in projects
5. Project management concepts to real world scenarios.

Course Outcomes: Upon successful completion of the course, students will be able to:

- CO1: Explain the principles of project management
- CO2: Use project management concepts to real-world scenarios
- CO3: Apply Agile Project Management
- CO4: Discuss the importance of risk management, quality control, and stakeholder management in projects
- CO5: Demonstrate skills in project planning, execution, and control

Course Contents

Unit 1- Introduction to Project Management. ( 07 Hours )

Project Definition, Project Life Cycle, processes and knowledge areas in Project management, WBS and its types, introduction to PMBOK, portfolio Management, Traditional Vs Modern Project using PMBOK Concept

Case Study: Online Shopping

Unit 2- Agile Software Development. ( 07 Hours )

Introduction, Agile methods, Iteration, Comparison between Non Agile and Agile Project, Three stages of Agile Project, How Agile and Agile development, Iterative programming, writing agile methods, Roles and responsibilities, Scheduling and tracking.

Case Study : Analyze the same project using Agile. Create the three stages of the project

Unit 3- Project Planning and Management ( 08 Hours)

Introduction to project planning, Project planning process, Agile project management, Gantt Chart, PERT chart, CPM, Microsoft Project, and Primavera Project Management Software, Role of Project Manager, Hierarchy of Activity planning, Project Schedules, Activities, Sequencing and Scheduling.

Case study: Develop the Software project plan using Microsoft Project or any open source tool like Jira, Redhat, extreme programming

#### Unit IV - Project Execution and Control - (08 Hours)

Project execution: task assignment, tracking, and monitoring - Project control: schedule control, budget control, and quality control - Earned value management (EVM) and project performance measurement - Project reporting and communication

Risk management: principles and concepts - Risk identification, analysis, and prioritization - Risk response planning and implementation - Risk monitoring and review

#### Learning Outcomes

#### Text books:

1. 'Project Management: The Managerial Process' by Erik W. Larson and Clifford F. Gray.
2. 'Project Management: A Systems Approach to Planning, Scheduling, and Controlling' by Harold Kerzner.
3. 'Project Management for Engineering, Business, and Technology' by John M. Nicholas & Herman Soren.
4. Ragu Prasad, 'Software Engineering: A Practitioner's Approach', McGraw Hill, ISBN 9-01-237070-7

#### Reference Books:

1. 'A Guide to the Project Management Body of Knowledge (PMBOK Guide)' by Project Management Institute (PMI)
2. 'The Fast Forward MBA in Project Management' by Dr. Kerzner
3. Paul H. Liden, 'An Integrated Approach to Software Engineering', Springer, ISBN 11-8996-7118-7115.
4. V.K. Chung, 'Textbook of Software Engineering and Knowledge Engineering', World Scientific, Vol 1, 2, ISBN: 978-981-02-4973-1

#### MOOC / NPTEL / Youtube Links:

1. [https://onlinecourses.nptel.ac.in/noc23\\_cs07/preview](https://onlinecourses.nptel.ac.in/noc23_cs07/preview)
2. [https://onlinecourses.nptel.ac.in/noc24\\_pg06/preview](https://onlinecourses.nptel.ac.in/noc24_pg06/preview)

#### Online Links:

- <https://www.studycart24.com/soft-management/project-management>
- <https://www.studycart24.com/project-management/>
- <https://studycart24.com/soft-a-practitioner-software-engineering>

Semester Five: University		
OPT-2106 : Optimization Techniques		
Teaching scheme	Credits	Examination Scheme
Theory : 02 Hours/Week	: 03	CIE : 1) Marks EAE Semester : 2) Marks

#### Prerequisite Courses

1. Basic knowledge of mathematics and programming

#### Course Objectives: The course aims to:

1. Understand the fundamental principles and characteristics of mathematical optimization problems.
2. Formulate real life and engineering problems as mathematical models.
3. Apply classical and modern optimization techniques such as linear programming, nonlinear optimization, and integer programming.
4. Use heuristic and evolutionary algorithms to solve complex optimization problems relevant to AI and ML.
5. Analyse optimization models and evaluate solutions using appropriate tools and techniques.

#### Course Outcomes: Upon successful completion of this course, students will be able to:

- CO1: Define and classify various types of optimization problems in mathematical form.
- CO2: Apply graphical and simplex methods to solve linear programming problems.
- CO3: Apply optimization techniques to solve Transportation and Assignment problems.
- CO4: Solve non-linear problems (Simplex Extra/Simplex Two-Phase)
- CO5 : Calculate numerical solution using various numerical techniques

Course Contents
Unit 1 - Basic Concepts (02 Hours)

Historical Development, Expressing applications of Optimization, Formulation of real life problems as mathematical models.

Case Study: Air scheduling in IT systems, Cost minimization in food services.

Unit 2 - Linear Programming (07 Hours)
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Standard form of linear programming (LP) problem; Canonical form of LP problem; Assumptions in LP Model; Elementary operations, Graphical method for two variable optimization problem, simplex method, Dual Simplex method

Case Study : Resource allocation in IT projects, Management scheduling, Karush-Kuhn-Tucker's projection scaling method

### Unit III: Linear Programming Applications (30 Hours)

Sensitivity analysis, Transportation and Assignment Problems

Case study: Use of software for solving linear optimization problems using graphical and simplex methods

### Unit IV: Numerical Optimization Techniques (30 Hours)

Basic theory, Method of Lagrange Multiplier, Karush-Kuhn-Tucker Theory, Convex optimization, line search method, gradient method, Newton's method, Conjugate direction methods, Quasi-Newton methods, Projected Gradient Methods

Case study: Use of software for Karush-Kuhn-Tucker theory. Numerical calculations using software

### Learning Resources

#### Text Books

1. S.L. Rao - Engineering Optimization: Theory and Practice
2. Kalyanasubramanian - Optimization for Engineering Design

#### Reference Books

1. KimWang - Operations Research
2. Chong and Zak - An Introduction to Optimization
3. Nocedal Wright - Numerical Optimization

#### E-books Links

1. Introduction to Optimization - MIT OpenCourseWare
2. Numerical Optimization - SpringerLink (with academic access)

#### MOOC: NPTEL Courses

1. <https://online.nptel.ac.in/course/111/1R/11100007/>
2. <https://online.nptel.ac.in/course/111/1R/11100007/>
3. NPTEL - Optimization for Machine Learning

Semester Four Post University		
BBA 221C : Principles and Practices of Management		
Teaching /scheme	Credits	Evaluation Scheme
Theory : 02 Hours/Week	: 03	CEB : 1) Marks EAD Semester : 2) Ratio

#### Prerequisite Courses

1. Organizational Behavior, Fundamentals of Management

#### Course Objectives: The course aims to

1. To **UNDERSTAND** a problem oriented to impart knowledge of Principle of Management
2. To **ANALYZE** students with a working knowledge of the skills and functions necessary to be an efficient, efficient manager, leader with efficient decision making.
3. To **EXPLAIN** the concepts and methods behind motivation and effective communication for solving real problems.
4. To **EXHIBIT** the management functions (planning, organizing, leading or influencing, and controlling) and the impact of these functions on the business organization.

#### Course Outcomes: Upon successful completion of this course, students will be able to:

- **CO1 (UNDERSTAND)** how essential various functions of management are for every business concept.
- **CO2 (ANALYZE)** the principles of management in the practical situations concerning the management of people and organizations and decision making in real business life.
- **CO3 (EXPLAIN)** effective communication and motivating abilities to solve real life problems.
- **CO4 (APPLY)** and **CO5 (EVALUATE)** strategies for effective decision making under critical conditions.

Course Content
Unit 1 : Introduction to Management and Organization ( 07 Hours )

Management: Definition of Management, Nature, Scope, Purpose, Characteristics and Functions of Management, Evolution of Scientific Management, Modern Management, Principles of Management, Organization: What is Organization, Organizational Structure, Need and Purpose of Organization, Types of Organization.

#### Real World Assignments

1. Presentation on: Principles of Management by Different Management Gurus
2. Visit and Report to Different Organizational Structure with Role and Responsibility of each Post/Organization

Case Study: Business management in manufacturing firm, Project management in construction, Organizational design in IT companies, Human resource management in startups, Operations time management in service industry

#### **Unit 2 - Manager, Leadership and Decision Making ( 07 Hours )**

**Manager:** Who is a Manager? Roles of a Manager, Skills of an Effective Manager, Functions of a Manager

**Leadership:** Defining leadership and its role, Leadership Style, Leadership Development, Leadership Influence

**Decision Making:** Nature and Process of Decision Making, Decision Making under Certainty and Uncertainty Decision Making Steps & Processes, Risk-Benefit

**Real World Assignment:** Real life Case Which will lead to Improve Leadership and Decision Making Ability among the students

**Examples / Practical Applications:** Corporate management roles, Team leadership in project management, Executive decision making in startups, Human resource leadership development, Strategic planning in organizations

#### **Unit 3 - Motivation and Communication (06 Hours)**

**Motivation: Concepts, Theories – Classical and Modern, Importance, Personal and Sociocultural Motivations, Positive and Negative Motivation, Group Motivation.**

**Communication: Definition, Meaning, Nature, Communication Process, Types and Barriers to Communication.**

**Real World Assignment:** To understand Motivational and Effective Communication Strategies of any Ongoing Project Related to Mechanical Industry ( Case Study Based Approach)

**Examples / Practical Applications:** Employee motivation programs, Organizational behavior management, Leadership and team motivation, Corporate communication strategies, Change management and internal communication

#### **Unit 4 - Planning and Strategic Management (06 Hours)**

**Planning: Why Management Process Starts With Planning, Scope in Planning, Planning Process, Type of Planning, Factors in Effective Planning, Operational Plan, Strategic Planning, McKelvey's 7A Approach, SWOT Analysis.**

**Strategic Management: Meaning, Definition, Elements, Scope and Significance, Process, Importance, Strategic Location**

**Real World Assignment:** Design Production Planning System for Manufacturing Industry / Case of Manufacturing Industry bearing of different functions such as Demand Forecasting, Production Scheduling, Material Management, Capacity Planning, Monitoring and Control

**Examples / Practical Applications:** Corporate strategic planning, Business operations management, Project planning and execution, SWOT analysis in market research, Strategic decision making in startups

#### **Learning Resources**

#### **Text Books:**



University of the Pacific		
FBS 02111: Financial Management		
Teaching scheme	Credits	Examination scheme
Theory: (2) Hours/Week	: 03	CE1 : 1) Marks, (2) Semester: 2) Status

Prerequisite Courses, if any:

1. Engineering Economics / Basic Economics (recommended)
2. Business mathematics and scientific systems (recommended).

Course Objectives: The course aims to:

1. To introduce engineering students to the fundamental concepts of financial management.
2. To develop an understanding of financial statements and basic financial decision making.
3. To equip students with tools to evaluate investment and financing options.
4. To enhance skills in applying financial principles in technical papers and business scenarios.
5. To create financial awareness useful in entrepreneurial or managerial roles.

Course Outcomes: Upon successful completion of the course, students will be able to:

- CO1: Understand key concepts and functions of financial management (BT-2)
- CO2: Apply time value of money techniques and capital budgeting tools (BT-3)
- CO3: Analyse financial statements using ratio analysis (BT-4)
- CO4: Evaluate working capital needs for various business scenarios (BT-5)
- CO5: Identify and classify sources of finance and understand basic cost of capital (BT-6)

#### Course Contents

Unit 1: Introduction to Financial Management (07 Hours)

- Scope, scope and functions of financial management
- Objectives: Profit vs. Wealth Maximization
- Role of Finance Manager
- Types of Finance sources: Equity (Ibfs), borrow financing
- Importance of Finance for equipment and startups

Case Study: Role of Finance in a tech startup., Real-world examples of financial decision making in engineering firms

Unit 2: Time Value of Money & Capital Budgeting (07 Hours)

- Concept and applications of Time Value of Money
- Present Value (PV) and Future Value (FV) techniques
- Simple capital budgeting tests: Payback Period, NPV, IRR, AIB, PL
- Engineering project investment evaluation examples: Case study: NPV calculation for a solar plant project, Payback period for a manufacturing automation upgrade

#### Unit III - Financial Statements & Ratio Analysis (08 Hours)

- Introduction to financial statements: (P&L, Balance Sheet, Cash Flow Statement)
- Key ratios: Liquidity, Profitability, Solvency, Turnover ratios.
- Simple analysis and interpretation of company annual reports with the help of ratio analysis.

Case study: Ratio analysis of a hotel engineering company. Balance sheet reading for a medium sized manufacturing firm.

#### Unit IV - Applications (08 Hours)

- Concept and importance of working capital
- Components: Inventory, Receivables, Payables
- Operating cycle and estimation of working capital
- Application to manufacturing and service industries
- Fundamentals on Working Capital Management
- Fundamentals on Working Capital Requirement
- Sources of Finance & Cost of Capital
  - Classification of sources: Short term and Long term
  - Equity, Debt, Retained earnings, Preference shares
  - Introduction to Cost of Capital: Examples of WACC
  - Role of banks, financial institutions, and capital markets

#### Case study:

- Working capital analysis for a construction project
- Inventory management for a retailer company
- Funding mix for an electric vehicle startup
- WACC calculation for capital budgeting decision

#### Learning Resources

#### Text Books

- I.M. Pandy, Financial Management
- Prasanna Chandra, *Principles of Management*
- Financial Management by I.M. Pandey, Vikas Publishing House
- Financial Management by Ghanag, S.P., Tata McGraw Hill

#### Reference Books

- Khan & Jain, Financial Management
- Vaidya, Financial Management and Policy
- Ross, Westerfield & Joddy, Corporate Finance

#### E-books Links

- Financial Management eBook by IMA (pdf)

#### MOOC / COURSE / NPTEL Courses

- Financial Management for Managers – NPTEL Prof. P.R. Jain, IIT (Khar)
- Basics of Financial Management – NPTEL Prof. C. Sridhar, IIT Madras

University of Jammu		
Faculty of Business Administration and Management		
BBA-2111: Business Framework for Rural Development		
Teaching Scheme	Credits	Evaluation Scheme
Theory: 02 Hours/Week	03	CEB : 1) Marks (and Semester: 2) Status

#### Prerequisite Courses

1. Basic Understanding of Business concepts, Knowledge of Rural Development issues, Analytical Skills, Communication Skills, Critical Thinking

#### Course Objectives: The course aims to:

1. To introduce the fundamental concepts of business and entrepreneurship with a focus on rural development.
2. To understand the structure, challenges, and opportunities of rural markets and rural enterprises.
3. To enable students to explore business models and government schemes that promote rural entrepreneurship.
4. To develop problem solving and planning skills for developing sustainable rural business ideas.

#### Course Outcomes: Upon successful completion of this course, students will be able to:

- CO1. Understand the dynamics of rural markets and the importance of rural business development.
- CO2. Apply entrepreneurial principles to identify and evaluate rural business opportunities.
- CO3. Develop basic marketing, financial, and operational plans for rural enterprises.
- CO4. Connect rural business ideas with relevant government schemes and sustainability practices.

Course Content
<b>Unit I: Introduction to Business and Rural Economy ( 07 Hours )</b>
<ol style="list-style-type: none"> <li>a) What is business? Types and forms of business organization.</li> <li>b) Role of business in economic development.</li> <li>c) Overview of the Indian rural economy and demographics.</li> <li>d) Characteristics of rural markets and consumers.</li> <li>e) Economic activities in rural areas: agriculture, cottage industries, services.</li> <li>f) Challenges in rural business development: infrastructure, education, finance.</li> </ol>
<b>Unit II: Frameworks of Entrepreneurship for Rural Development ( 07 Hours )</b>
<ol style="list-style-type: none"> <li>a) Definition and traits of an entrepreneur.</li> </ol>

#### V) Importance of rural entrepreneurship

- i) Steps to setting up a small business in rural areas
- ii) Business idea generation and opportunity identification
- iii) Case studies of successful rural entrepreneurs and companies
- iv) Social entrepreneurship and community driven models

#### Unit III - Marketing, Finance, and Operations in Rural Business- (18 Hours)

- a) Marketing mix (4Ps) and its relevance in rural markets
- b) Rural marketing strategies: communication, pricing, and distribution
- c) Basics of financial management: cost, revenue, profit, taxation
- d) Sources of finance: banks, microfinance, NCA, RMCs
- e) Operational aspects: procurement, inventory, quality, workforce
- f) Use of digital tools and mobile technology in rural business

#### Unit IV - Government Schemes, NGOs, and Sustainable Development- (18 Hours)

- a) Key government schemes for rural business (PMKSY, MUDRA, NPLM, etc.)
- b) Role of NABARD, KVIC, and other rural support institutions
- c) NGOs and their contribution to rural development
- d) Sustainable Development Goals (SDGs) and rural empowerment
- e) Role of engineering and innovation in solving rural problems
- f) Project work: Designing a rural business plan or community solution

#### Learning Outcomes

#### Text books:

1. Rural Development: Principles, Policies and Management Kanti Singh, Sage Publications India
2. Rural Development in India: Past, Present and Future, Vision Book, Himalaya Publishing House
3. Rural Marketing, C. J. Rayudu, Himalaya Publishing House
4. Rural Marketing in India, S.S. Acharya & S.L. Agarwal, Sahani & B.S. Publishing Co. Pvt. Ltd.

#### Reference Books:

1. Social Entrepreneurship and Rural Development, Dr. P.C. Jain, Sagar Publications
2. Rural Marketing, L.M. Jha, Prentice Hall India
3. Indian Economy Pt. II S. Ghosh & M. B. Vardola, C. Floor Publishing
4. Rural Development: Some Grassroots Experiences Indira Singh, Rawat Publications

#### Government Sources:

1. Planning Commission / DITI/Anand Report E.g., Annual Reports on Rural Development Program, Strategy for New India @75

2. Ministry of Rural Development (India) reports and updates on schemes like MGNREGS, PMDSY, NRLM Website: <http://rural.nic.in>
3. NRIAD Publications: Annual reports, rural finance models, SSI and microfinance data Website: <http://www.nriad.org>
4. National Institute of Rural Development and Panchayati Raj (NIRDPR) Research papers and training materials for rural development professionals Website: <http://nirdpr.org.in>

**MRD, SWAM, WPI, Finance**

1. Finance Development: From State to Scale - Course

Oswaal Public Exam Library		
CHE3113 - Nanoscience and Nanotechnology		
Teaching Scheme	Credits	Examination Scheme
Theory : 03 Hours/Week	: 03	CR : 1) Marks (2) Semester : 3) Status

**Course Objectives:** The course aims to:

1. Introduce students with concepts of nanoscience and nanotechnology.
2. Understand synthesizing methods of inorganic, organic and metallic nanoparticles.
3. Learn fundamental characterization techniques of nanoparticles.
4. Study applications of nanotechnology in various fields.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: Understand and differentiate fundamental characteristics of nanoscale particles in fully ppt.
- CO2: Identify appropriate synthesis routes for synthesizing various nanoparticles.
- CO3: Understand and compare various characterization techniques for identification of nanoparticles.
- CO4: Apply knowledge of nanoscience and nanotechnology in various industrial applications.

Course Contents
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<b>Unit 1 - Introduction to Nanoscience and Nanotechnology ( 07 Hours )</b>
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Introduction to nanoscience, nanoscience, nanoscience and nanotechnology. Nanoscale biomolecules, liposomes, vesicles, DNA, polysaccharides and proteins (Purins, nucleotides, cellulose, peptide nanoparticles).

<b>Unit 2 - Inorganic, organic and metallic nanoparticles synthesis ( 07 Hours )</b>
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Inorganic nanoparticles (AuNPs), Silver nanoparticles (AgNPs), Au-Ag alloy nanoparticles, Dye-dye nanoparticles, Magnetic nanoparticles, Nano-magnetic oxide nanoparticles, Fullerene nanoparticles etc.

<b>Unit 3 - Characterization Techniques for Nanomaterials - 08 Hours</b>
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UV-Vis spectroscopy, Fourier transform infrared (FTIR), X-ray diffraction (XRD), X-ray photoelectron spectroscopy (XPS), Scanning electron microscopy (SEM), Transmission electron microscopy (TEM) and dynamic light scattering (DLS), Vibrating Sample Magnetometry (VSM), Introduction to Superconducting Quantum Interference Device (SQUID)

<b>Unit 4 - Applications of Nanotechnology (08 Hours)</b>
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Anticancer drug, drug delivery, biosensors, wound healing and nanotechnology in wastewater treatment, Biomedical applications of biomaterials, Imaging and tissue development

1. Introduction to Nanoparticles and Nanotechnology<sup>2</sup> by Günter L. Harbeck, Joydip Jana, H.J. Uthoff, and John I. Mann.
2. Nanotechnology: Principles and Practices<sup>3</sup> by L.K. Saha.
3. Indl U. A. P. P., Sahoo S., Jay B. and Sarkar H. (2011). Nanoscale assembly and their biomedical applications. *J Biosci Biochem*. 30: 201-20198; <http://dx.doi.org/10.1006/jb.2011.15798>
4. Guinagan S., Kallimawati S., Yulianawati S., Widayanti S., Fadhil S. S. S.,
5. Maniyath J., Sathyan R. and Jayaram Jay. (2009). Synthesis, purification and characterization of silver nanoparticles using *Bacillus subtilis* cell. *Colloids and Surfaces B*, 79(2): 220-221.
6. Park S., Kim T. and Yoon S. (2017). Microbial synthesis of nanoparticles and their potential application in biosensors. *J Appl Microb*. 11: 202-240
7. Li X., Xu Q., Chen Z. S. and Chen G. (2010). Synthesis of nanoparticles by microorganisms and their applications. *Journal of Nanomaterials*. 2011.
8. Nanomaterials: Synthesis, properties and Applications. Edited by A. S. Siddiqui & R. C. Deshmukh, Institute of Physics Publishing, Bristol & Philadelphia.
9. Nanomaterials by A.S. Sanyal and Dipankar Das (Eds), International Publishers.

Overseas Study From University		
FBI 2018 - Industrial Organization Management		
Teaching /scheme	Credits	Examination Scheme
Theory : 02 Hours/Week	: 03	CRS : 1) Marks CRS Semester : 2) Status

**Course Objectives:** The course aims to:

1. To understand the basic concepts management, quality of good leadership and teamwork, leadership skill, and industrial economics.
2. To explain the fundamentals of industrial economics and Management.
3. To analyze and differentiate between marketing management and financial management.
4. To understand business organization structure and ownership.

**Course Outcomes:** Upon successful completion of the course, students will be able to:

- CO1: Discuss the fundamentals of management, quality of good leadership and teamwork, leadership skill, and industrial economics.
- CO2: Explain the importance of quality technology management and quality management.
- CO3: Analyze and differentiate between marketing management and financial management.
- CO4: Understand the difference between different types of business organizations, business ownership.

Course Contents
<b>Unit 1 - Management, Industrial Economics and Leadership (07 Hours)</b>

**Management:** Meaning, scope, function, and importance of management. Difference between all administrative and management.

**Leadership:** Importance, Types: Autocratic, Democratic and Laissez faire Leadership, qualities of good leader.

**Industrial Economics:** Definition, demand and supply concepts, Law of demand and supply.

<b>Unit 2 - Technology Management and Quality Management (07 Hours)</b>
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**Technology Management & Its Classification:** Definition, application and its scope. Classification its importance on National Economy.

**Quality Management:** Definition, Types, Quality of design, seven (QC Tools, Poka Yoke (Mistake proofing), Quality circles, Kaizen: Meaning and implementation. FSI, IS (Case study of Toyota, corporate requirement), Six Sigma.

<b>Unit 3 - Marketing and Financial Managements (04 Hours)</b>
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**Marketing Management:** Meaning of Market, Marketing strategy, motives, types-Perfect Competition, Monopoly, Monopolistic competition and Oligopoly. Online Marketing (Digital Marketing).





University of Applied Sciences		
EBS 21111 - Business Analytics		
Teaching / scheme	Credits	Examination scheme
Theory : (2 Hours/Week)	: 03	CE1 : 1) Marks (and Semester : 2) Status

**Course Objectives:** The course aims to:

1. To gain an understanding of how managers use business analytics to formulate and solve business problems and to support managerial decision making
2. To become familiar with the processes needed to develop, report, and analyze business data.
3. To gain knowledge of predictive and prescriptive analytics.
4. Familiar applications in Marketing, Finance.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- CO1: To understand the Business Analytics in practice.
- CO2: Apply analytical thinking to business problems using tools like Excel, Tableau, etc.
- CO3: Use predictive and prescriptive methods like regression and optimization.
- CO4: Analyze real world marketing and finance problems through analytics.

Course Contents
<b>Unit I - Introduction to Business Analytics ( 07 Hours )</b>

Definition of Business Analytics, Types of Analytics - Descriptive, Diagnostic, Predictive, Prescriptive, Concept of insights, Finance Analytics in practice, Big Data - Overview of using Data, Importance of data in business analytics, Types of Data, Business Decision modeling, Differences between data, information and knowledge, Quality of data, Use of Big Data, Big Data Collection and Ethics, Data sources and collection methods, Data privacy, security and ethical considerations.

<b>Unit II - Analytical Business Making ( 07 Hours )</b>
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Analytical decision making process, characteristics of the analytical decision making process. Breaking down a business problem into key questions that can be answered through analytics, Characteristics of good questions, Skills of a good business analyst, The four Sins of Business Analytics - Data explanation and visualization (using tools like Excel, Tableau, or Power BI), Concepts of statistical analysis and hypothesis testing (Hypothesis testing statistical / non-statistical) Data Visualization: Concept of Data Visualization, Popular Data Visualization tools, Laboratory Data visualization (DA), Data Cleaning, Data Imputation.

<b>Unit III - Predictive and Prescriptive Analytics (06 Hours)</b>
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Trend Lines, Regression Analysis (Linear & Multiple, Predictive modeling, Forecasting Techniques, Data Mining - Definition, Approaches in Data Mining, Data Exploration & Prediction, Data mining

and Business Intelligence, Data Mining for Business, Classification, Association, Logistic Model  
ing, Overview of Linear Optimization, Non-Linear Programming Integer Optimization, Cutting Plane  
algorithms and other methods, Business Analysis Risk and uncertainty methods - Data analysis Web  
analysis.

#### Unit 10 – Business Analytics in Marketing and Finance (30 Hours)

Marketing Analytics, Customer segmentation, targeting, and positioning, Campaign manage-  
ment and ROI measurement, Data driven marketing concepts, Financial Analytics - Risk management and  
credit scoring, financial forecasting and planning, Case studies: Financial performance improvement  
through analytics (Non-financial - Descriptive Treatment only).

#### Learning Resources

##### Text Books:

1. Lamm, Cochran, Try, Utthairam, Anderson, Swersey, Williams - *Essentials of Business Analytics*,  
Cengage Learning.
2. James Evans, *Statistical Analysis, Business*
3. Albert Wierwille, *Business Analytics - Data Analysis - Data Analysis and Business Making*, Cengage Learning, Boston.
4. Satish Baj, *Business Analytics*, Cengage Learning.
5. Kaelin, C. K. (2011). *Harvesting with data: A data visualization guide for business performance*.  
John Wiley.
6. Steyer, S. (2018). *Predictive analytics: The power to predict who will click, buy, lie, or die*.  
Wiley.
7. Wharton, W. L. (2017). *Marketing analytics: Introduction techniques with Microsoft Excel*.  
Wiley.

**Examine Study From University**

**ENR-2211 - Mobile Journalism**

Teaching /scheme	Credits	Examination Scheme
Theory : (21 Hours/Week)	03	CRS : 13 Marks (and Semester 2) (Ratio)

**Course Objectives:** The course aims to the fundamentals of mobile journalism, explaining its importance in the modern media landscape. Students will learn about the evolution of journalism in the digital age; and understand the role of mobile devices in news gathering, production, and dissemination.

**Course Outcomes:** Upon successful completion of this course, students will be able to:

- Use the contemporary mobile technology
- Produce mobile news stories.
- Make videos for various platforms.
- Understand the audience metrics and analytics.
- Learn about Mobile gear and apps in the field to tell compelling visual stories.

**Course Contents**

**Unit 1: Mobile Journalism ( 07 Hours )**

Evolution, importance of mobile journalism in changing era, Need & Significance, Mobile Journalism, the state of mobile, mobile influence on Journalism, Format of Mobile Journalism

**Unit 2: WOND and Applications ( 07 Hours )**

Mobile Journalism Kit , Importance of Mobile journalism Apps, Usage of Photo, Video, audio editing apps, Global adoption and its influence, M360 in India

**Unit 3: Basic steps in Mobile Reporting (08 Hours)**

Mobile Journalism stories, Mobile apps for reporting, Audio and video mobile applications, Advantages of Mobile Journalism, Impact of Mobile on Society.

**Unit 4: Planning Scripting Shooting Editing Publishing (08 Hours)**

Content Gathering for mobile journalism news gathering, verification, editing etc., Using technology and apps for content creation and editing, Features of Mobile, Format of Mobile reporting, Mobile Reporting guidelines, FEM,MSR,VAR'S, Ethics in Mobile Journalism, Online Journalism

**Learning Resources**

**Text Books**

1. Jain, (Editorial,2022), Mobile Journalism: Storytelling Communication in the Future, (India)Scribbr
2. Montgomery Bell, Mobile Journalism, Independently Published,(2021)
3. Shrivastav Vinod,(2021), Video Journalism, 1st and 2nd Edition .

4. Munkel, Sig. (2020). *Mobile video: Five lessons: Mobile video Tips for beginners*. Proton Digital film (e-book)

#### Reference books

1. *Mobile and Social Media Innovation: A Practical Guide* by Anthony Albanese
2. *MOJO: The Mobile Journalism Handbook: How to Make Broadcast Video with an iPhone or iPad* by Ivo Brown
3. *Mobile storytelling: A journalist's guide to the emerging galaxy*, by Vinesh Kollings and Jyoti Irachur (Hachette's book, March 2018)

#### E books links

1. <https://www.pdfdrive.com/the-ultimate-beginners-guide-to-social-media-marketing/> 2. <https://www.mobilejournalism.com/>